



TECNOGLASS



C.I.ENERGIA SOLAR  
ESWINDOWS

**A Leading  
Manufacturer of  
Architectural  
Glass & Windows**

**Proposed Merger with  
Andina Acquisition Corporation (NASDAQ:ANDA/ANDAU/ANDAW)**

**November 2013**

Andina Acquisition Corporation (“Andina”) is holding presentations for certain of its shareholders, as well as other persons who might be interested in purchasing Andina’s securities, regarding its business combination with Tecnoglass S.A. (“Tecnoglass”) and C.I. Energia Solar S.A. E.S. Windows (“ES”). This slide show will be distributed to attendees of these presentations.

EarlyBirdCapital, Inc. (“EBC”), the managing underwriter of Andina’s initial public offering (“IPO”) consummated in March 2012, and Morgan Joseph TriArtisan (“MJTA”) are acting as Andina’s investment bankers in these efforts. EBC will receive a fee of \$1,610,000 and MJTA will receive a fee of \$500,000 in connection with this engagement. Andina and its directors and executive officers, and EBC and MJTA may be deemed to be participants in the solicitation of proxies for the extraordinary general meeting of Andina’s shareholders to be held to approve the business combination.

SHAREHOLDERS OF ANDINA AND OTHER INTERESTED PERSONS ARE ADVISED TO READ, WHEN AVAILABLE, ANDINA’S PROXY STATEMENT (“PROXY STATEMENT”) WHICH WILL CONTAIN IMPORTANT INFORMATION. Such persons may read Andina’s Proxy Statement, Andina’s final Prospectus for its IPO and its Annual Report on form 10-K for the fiscal year ended February 28, 2013, as amended, for a description of the security holdings of Andina’s officers and directors and of EBC and MJTA and their respective interests in the successful consummation of the business combination. The Proxy Statement will be mailed to shareholders as of a record date to be established for voting on the business combination. Shareholders will also be able to obtain a copy of the Proxy Statement, without charge, by directing a request to: The Equity Group Inc., 800 Third Avenue, 36th Floor, New York, NY 10022. The preliminary Proxy Statement and definitive Proxy Statement, once available, and final Prospectus can also be obtained, without charge, at the Securities and Exchange Commission’s internet site (<http://www.sec.gov>).

## **FORWARD LOOKING STATEMENTS**

This presentation may include “forward looking statements” within the meaning of the “safe harbor” provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as “anticipate”, “believe”, “expect”, “estimate”, “plan”, “outlook”, and “project” and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. Such forward looking statements with respect to the timing of the proposed business combination between Andina and Tecnoglass and ES, as well as the expected performance, strategies, prospects and other aspects of the business of Tecnoglass and ES and the combined company after completion of the proposed business combination, are based on current expectations that are subject to risks and uncertainties.

A number of factors could cause actual results or outcomes to differ materially from those indicated by such forward looking statements. These factors include, but are not limited to: (1) the occurrence of any event, change or other circumstances that could give rise to the termination of the merger agreement for the business combination (the “Merger Agreement”), (2) the outcome of any legal proceedings against Andina, Tecnoglass, ES; (3) the inability to complete the transaction contemplated by the Merger Agreement, including due to failure to obtain approval of the shareholders of Andina or other conditions to closing in the Merger Agreement; (4) delays in obtaining, adverse conditions contained in, or the inability to obtain necessary regulatory approvals or complete regulator reviews required to complete the transactions contemplated by the Merger Agreement; (5) the risk that the proposed transaction disrupts current plans and operations as a result of the announcement and consummation of the transaction described therein and herein; (6) the ability to recognize the anticipated benefits of the business combination, which may be affected by, among other things, competition, the ability of the combined company to grow and manage growth profitably, maintain relationships with suppliers and obtain adequate supply of products and retain its key employees; (7) costs related to the proposed business combination; (8) changes in applicable laws or regulations; (9) the possibility that the combined company may be adversely affected by other economic, business, and/or competitive factors; and (10) other risks and uncertainties indicated from time to time in Andina’s filings with the SEC.

Readers are cautioned not to place undue reliance upon any forward-looking statements, which speak only as of the date made, and Andina and Tecnoglass undertake no obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

## **FINANCIAL PRESENTATION**

Certain of the financial information contained herein is unaudited and does not conform to SEC Regulation S-X. Furthermore, it includes EBITDA (earnings before interest, taxes depreciation and amortization) which is a non-GAAP financial measure as defined by Regulation G promulgated by the SEC under the Securities Act of 1933, as amended. Accordingly, such information may be materially different when presented in Andina's filings with the Securities and Exchange Commission. Andina and Tecnoglass believe that the presentation of this non-GAAP financial measure provides information that is useful to investors as it indicates more clearly the ability of Tecnoglass to meet capital expenditures and working capital requirements and otherwise meet its obligations as they become due. EBITDA was derived by taking earnings before interest, taxes, depreciation and amortization as adjusted for certain one-time non-recurring items and exclusions.



## THE OPPORTUNITY

### A Leading, Global Manufacturer of Architectural Glass

- Tecnoglass S.A. and C.I. Energia Solar E.S Windows to go public via transaction with Andina Acquisition Corporation
- Current owners of Tecnoglass will retain majority ownership and operational control
- Proceeds devoted exclusively to funding growth; no selling shareholders
- Combined entity: Tecnoglass Inc., a vertically-integrated manufacturer of architectural and industrial glass and windows, and associated aluminum products. Tecnoglass S.A. and C.I. Energia Solar E.S Windows are industry leaders operating under common management for over 20 years
- Strategic location in Barranquilla, Colombia; easy access to the Americas, the Caribbean & the Pacific
- Consistent growth in revenue and EBITDA; robust growth projected
- Approximately 30% of sales into the U.S.
- High barriers to entry
- Would become only Colombian-headquartered company listed on NASDAQ





## THE TRANSACTION

### Summary of Merger Terms

- Business combination valued at approximately \$278 mm or approximately \$313 mm on a pro forma fully diluted (treasury method) basis<sup>(1)</sup>
  - 10.1x LTM 6/30/2013 adjusted EBITDA
  - 8.9x 2013E adjusted EBITDA
  - Significant discount to publicly traded peers <sup>(2)</sup>
- TGS/ES shareholders rolling interests into Andina
  - 20.9 mm shares issued to TGS/ES shareholders <sup>(3)</sup>
  - 3 mm additional contingency shares reserved based on reaching pre-determined adjusted EBITDA or share price targets through 2016
  - 1-year lock-up on Andina sponsor shares and shares issued to TGS/ES shareholders
- 26.2mm basic shares outstanding at closing <sup>(4)</sup>
- Conditions to closing:
  - Minimum cash of \$33.5 mm at closing, net of expenses
  - Andina shareholder approval
- Transaction estimated to close Q4 2013

(1) Assumes \$10.18 stock price

(2) Based on LTM 9/30/2013 and 2013E Enterprise Value / Adj. EBITDA multiples of 15.1x and 14.4x, respectively, for PGT, Inc. (PGTI) and LTM 8/31/2013 and 2013E Enterprise Value / Adj. EBITDA multiples of 14.3x and 13.3x, respectively, for Apogee Enterprises, Inc. (APOG) as of 10/31/2013.

(3) Based on LTM 6/30/2013 unaudited EBITDA of \$30.8 mm and Net Debt of \$65.1mm

(4) Assuming no redemptions by Andina stockholders

# THE TRANSACTION

## Structure & Ownership

Enterprise Value at Closing (\$ in millions, except per share data) <sup>(1)</sup>	
Assumed Price Per Share	\$ 10.18
Diluted Shares (Treasury) <sup>(1)</sup>	28.3
<b>Diluted Equity Value</b>	<b>\$ 287.7</b>
Plus: Pro Forma Debt	68.0
Less: Estimated Cash at Closing <sup>(2)</sup>	(42.8)
<b>Enterprise Value</b>	<b>\$ 312.9</b>

### Pro Forma EBITDA Earnout Targets and Multiples

	LTM 6/30/2013A	FY 2013E	FY 2014T	FY 2015T	FY 2016T
<b>Pro Forma EBITDA Target</b>	<b>\$ 30.8</b>	<b>\$ 35.0</b>	<b>\$ 36.0</b>	<b>\$ 40.0</b>	<b>\$ 45.0</b>
Add'l Contingent Consideration Share:	-	-	0.5	1.0	1.5
Assumed Price Per Share	\$ 10.18	\$ 10.18	\$ 10.18	\$ 10.18	\$ 10.18
Contingent Consideration	\$ -	\$ -	\$ 5.1	\$ 10.2	\$ 15.3
Diluted Shares (Treasury) <sup>(1)(3)</sup>	27.9	27.9	28.4	29.4	30.9
<b>Diluted Equity Value</b>	<b>\$ 283.4</b>	<b>\$ 283.4</b>	<b>\$ 288.5</b>	<b>\$ 298.7</b>	<b>\$ 314.0</b>
Plus: Pro Forma Debt	68.0	68.0	68.0	68.0	68.0
Less: Estimated Cash at Closing <sup>(2)</sup>	(38.5)	(38.5)	(38.5)	(38.5)	(38.5)
<b>Enterprise Value</b>	<b>\$ 312.9</b>	<b>\$ 312.9</b>	<b>\$ 318.0</b>	<b>\$ 328.2</b>	<b>\$ 343.4</b>
<b>TEV/EBITDA Multiple</b>	<b>10.1 x</b>	<b>8.9 x</b>	<b>8.8 x</b>	<b>8.2 x</b>	<b>7.6 x</b>

(1) Assumes no redemptions. Treasury method based on \$10.18 stock price

(2) Pro Forma for estimated total transaction expenses of \$2,850,000

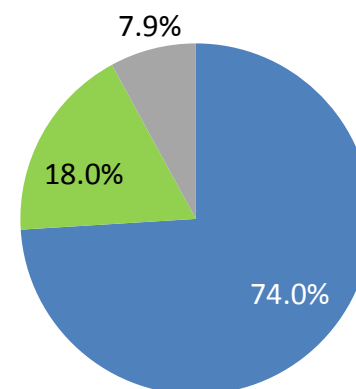
(3) Includes the contingent consideration shares issued at each EBITDA earnout target

### Transaction Highlights

- 3,000,000 total contingent consideration shares to TGS/ES
  - The contingent shares may be issued based on meeting the EBITDA targets of \$36 mm in 2014, \$40 mm in 2015 and \$45 mm in 2016; or
  - By meeting certain stock price targets in the same year, \$12.00 in 2014, \$13.00 in 2015 and \$15.00 in 2016
- An equity stock option plan for management, 6.0% of basic shares outstanding, will be instituted

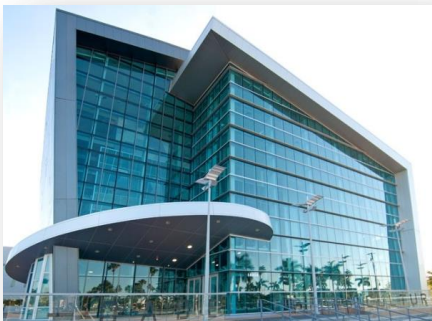
### Pro Forma Diluted (Treasury) Ownership at Closing

- TGS/ES Shareholders
- Public Shareholders
- Andina Sponsors & Other



## INVESTMENT HIGHLIGHTS

### Global Customer Base; Hi-Spec Products for Premier Properties



South Dade Miami  
Cultural Arts Center  
(Miami, FL)



The W Hotel  
(Ft. Lauderdale, FL)



Miami Courthouse  
(Miami, FL)



Trump Plaza  
(Panama)



4 Waterway Square  
(The Woodlands, TX)



Park Square at  
Doral (Miami, FL)



Aeropuerto El Dorado (Bogota)



## INVESTMENT HIGHLIGHTS

### High Barriers to Entry: Vertically Integrated State-of-the-Art Manufacturing Facility

**1.2 mm square foot, state-of-the-art manufacturing complex in Barranquilla, Colombia provides distinct and formidable competitive advantage**

Glass production; features include:

- Four lamination machines; independent assembly rooms
- Six specialized tempering furnaces and state-of-the-art glass molding furnaces
- CNC-controlled profile bending machine; five silk-screening machines

Aluminum plant

- Capacity of 1,000 tons/month
- Creates wide variety of shapes and forms for the door and window industries
- Smelter furnace provides 90% of raw materials used in aluminum production

Window and façade assembly plant



**Vertical Integration: *Price Competitiveness, Quality Control, Delivery Assurance***

Tecnoglass  
purchases prime  
raw materials

Tecnoglass  
manufactures various  
glass + aluminum  
products

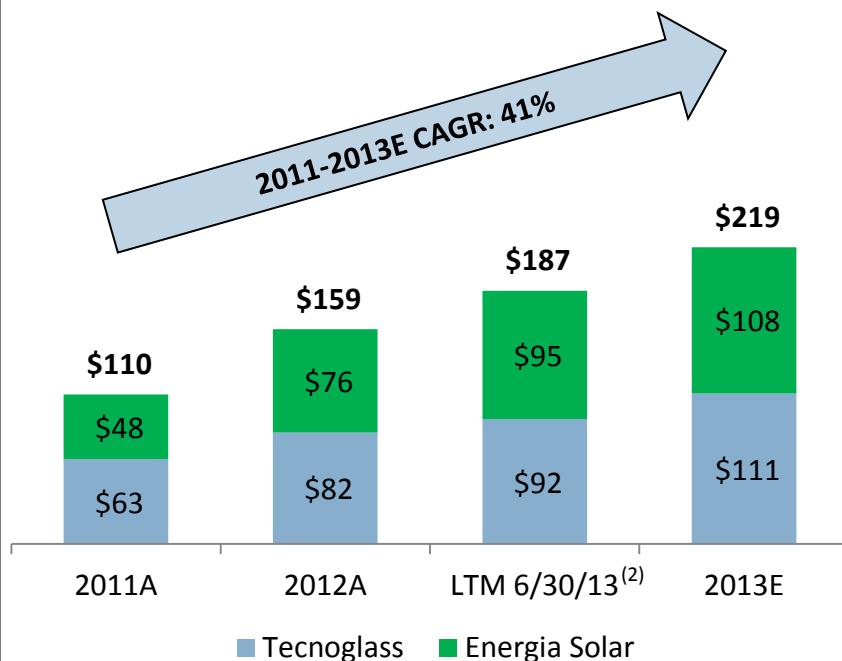
C.E. Energia Solar  
produces customized  
finished products

Quick, on-time  
delivery to global  
customers

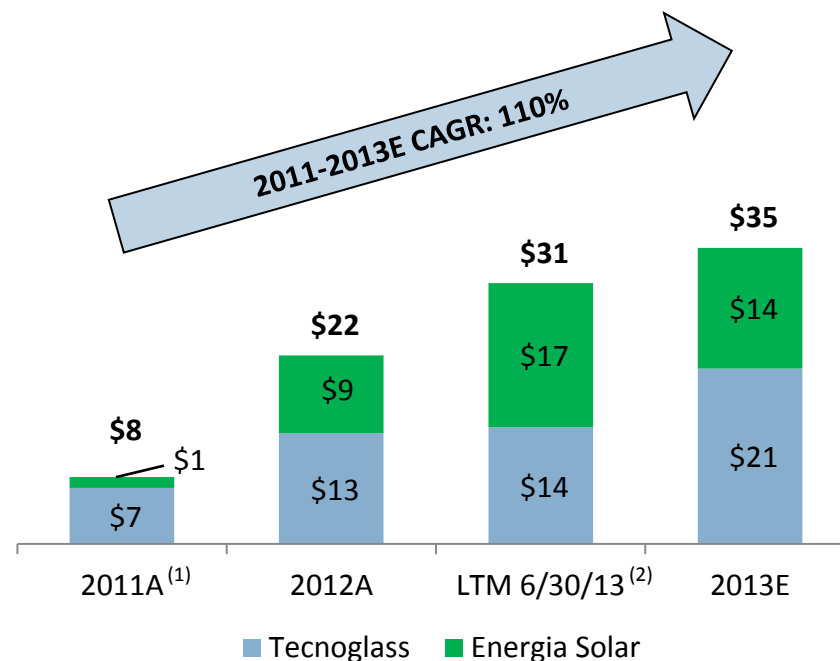
## INVESTMENT HIGHLIGHTS

### Strong Revenue and Adjusted EBITDA Growth since 2011

**Consolidated Revenue**  
(USD mm)



**Consolidated Adj. EBITDA**  
(USD mm)



(1) Excludes \$2.8 million one-time effect of Colombian security tax

(2) Unaudited

## NEAR TERM THESIS #1:

### U.S. Market Upturn



- Sales in architectural glass segment up 18% in 1<sup>st</sup> 6 months 2014 (Aug 31)
- “Top- and bottom-line increases resulted from improved mix, pricing and productivity”
- “We continue to expect strong top- and bottom-line growth in fiscal 2014...we have raised the bottom end of our EPS range”



- Q3 2013 (Sept. 28) sales, up 45%, were highest since Q1 2007. Growth driven by improving market conditions and marketing programs
- Impact sales rose 47% in Q3 2013.
- Reduced gross margin % “...as a result of hiring 575 new employees over the last six months to meet increasing demand for our products”
- Building new facility to expand production

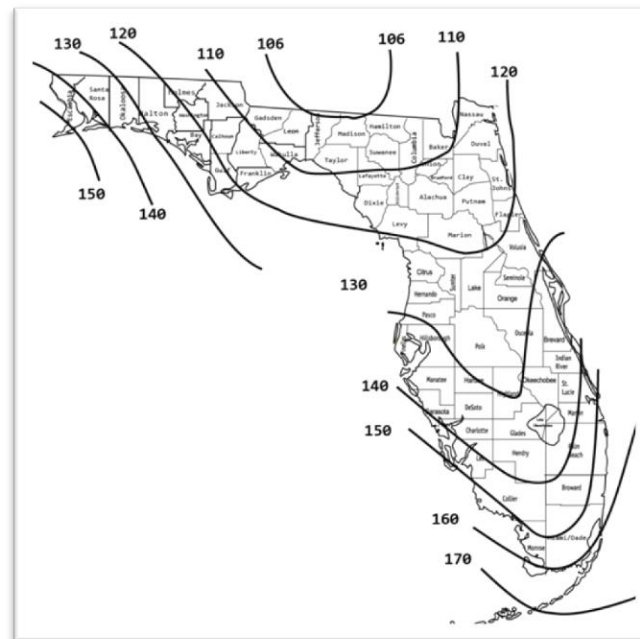
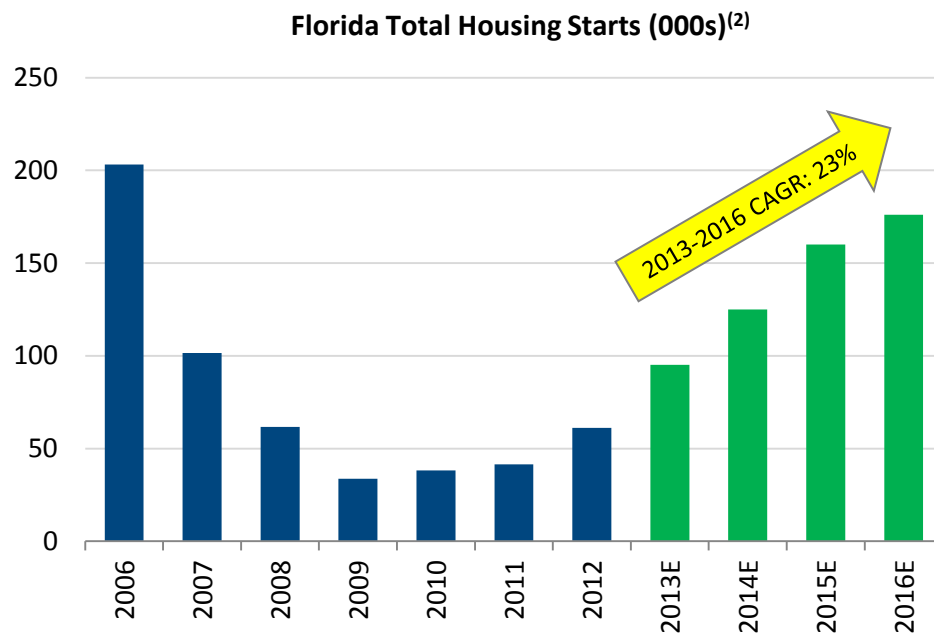
Sources: Company filings

## NEAR TERM THESIS #2:

### U.S. Market Rebounding, Especially Southeast / Florida

*...aided by niche Southeastern U.S. / Florida  
impact-resistant window and door market*

#### Florida Impact Resistant Window & Door Market<sup>(1)</sup>



(1) State of Florida.; Florida Building Commission; building codes require structures to withstand wind speeds shown on map in these ranges

(2) Historical and forecasts from University of Central Florida, 2013





### NEAR TERM THESIS #3:

#### Deal Accelerates TGS' Penetration of U.S.

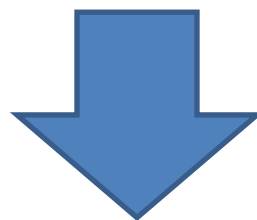
- Much of TGS' U.S. business requires bonding
- Currently constrained – approximately \$60mm of bonding capacity
- U.S. sales currently about 30% of total, i.e. approximately \$54mm LTM
- Equity plus U.S. listing could nearly triple TGS' bonding capacity



## NEAR TERM THESIS #4:

### TGS Has a Favorable Cost Structure

- Barranquilla manufacturing highly advantaged
  - Captive aluminum extrusions production – high level of vertical integration including electricity generation
  - Colombian labor cost vs. U.S.
  - 4-day transportation to Southeast U.S. markets



Because of operating leverage, anticipate that sales growth beyond current \$180mm level will drive strong incremental EBITDA

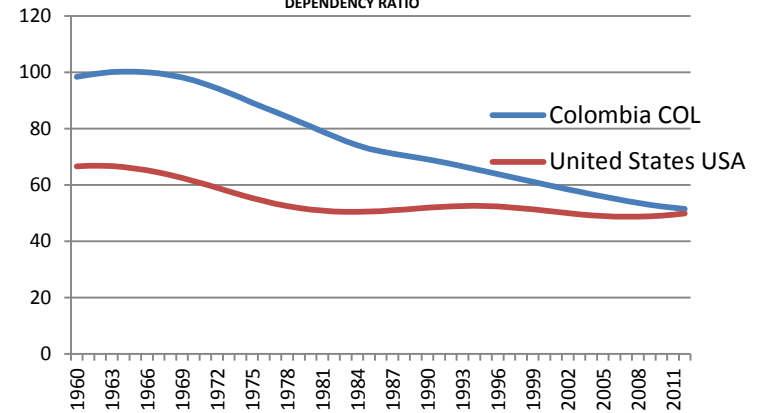
# Colombia Attractiveness

COLOMBIA GDP PER CAPITA PPP



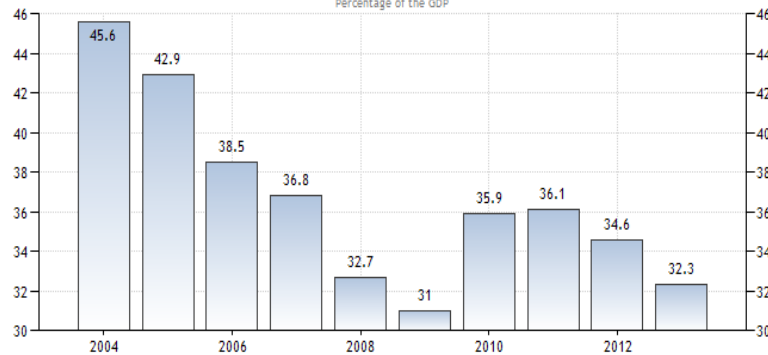
SOURCE: WWW.TRADINGECONOMICS.COM | WORLD BANK

DEPENDENCY RATIO



SOURCE: WORLD BANK

COLOMBIA GOVERNMENT DEBT TO GDP  
Percentage of the GDP



SOURCE: WWW.TRADINGECONOMICS.COM | MINISTRY OF FINANCE, GOVERNMENT OF COLOMBIA

COLOMBIA INFLATION RATE

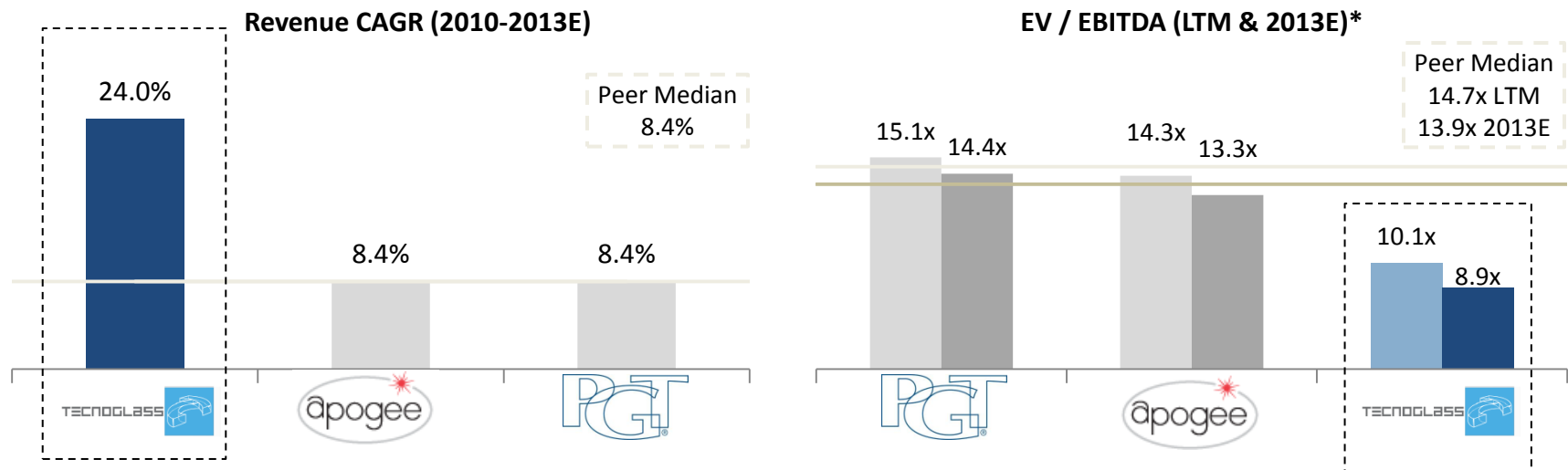
Annual Change on Consumer Price Index



SOURCE: WWW.TRADINGECONOMICS.COM | DANIE, COLOMBIA

## Attractive Valuation & Growth Profile

- Over the last 12 months, the share-price performance of Tecnoglass's public comparables has far outperformed the growth of S&P, Nasdaq and Dow Jones Indexes
- Transaction values Tecnoglass at a compelling discount to closest public comparables



\* Lighter color represents EV/LTM EBITDA, darker represents EV/2013E EBITDA

Enterprise value as of 10/31/2013; 2013E consensus estimates from CapitalIQ as of 10/31/2013

LTM as of 6/30/13 for Tecnoglass, 9/30/13 for PGT and 8/31/13 for Apogee; 2013E represents FY ended 12/31/13 for Tecnoglass and PGT and 2/28/14 for Apogee





## APPENDIX SLIDES





## INVESTMENT HIGHLIGHTS

Industry Leader

High Quality, Innovative Products

Global Customer Base; Hi-Spec Products for Premier Properties

Record of Success; Robust Growth Projected

High Barriers to Entry

Attractive Market Dynamics

Strong & Experienced Management Team

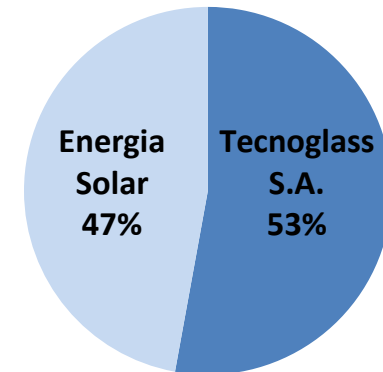
Comparison to Public Comparables

Prior SPAC Merger Success Stories

## Industry Leader

- Tecnoglass S.A. – founded 1994
  - #1 glass transformation company in Colombia with 40% market share
  - Glass Magazine has ranked Tecnoglass as the second largest glass fabricator serving the U.S. market in 2012 <sup>(1)</sup>
  - Aluminum plant established 2007 (*Alutions by Tecnoglass*)
- C.I. Energia Solar E.S Windows – founded 1984
  - Designs, manufactures, markets, and installs architectural glass for commercial and large-scale residential construction
  - Utilizes glass and aluminum produced by Tecnoglass
  - Leading player in Colombia

2012 Revenue



### Target Markets

Construction and remodeling of:

- Hotels
- Residential dwellings
- Commercial & corporate centers
- Office buildings
- Educational facilities
- Airports
- Hospitals

(1) [http://www.glassmagazinedigital.com/publication/?i=145042&p=44&search\\_str=tecnoglass](http://www.glassmagazinedigital.com/publication/?i=145042&p=44&search_str=tecnoglass)



## High Quality, Innovative Products

Glass Products	Description
Laminated / Thermo-Laminated	Produced by bonding two glass sheets with an intermediate film between. Safety product – fractures into small pieces if it breaks.
Thermo-Acoustic	Manufactured with two or more glass sheets separated by an aluminum or micro-perforated steel profile. Has a double-seal system that ensures the unit's tightness, buffering noise and improving thermal control. Serves as an excellent noise barrier, which is used especially in zones close to airports, traffic or wherever there are unpleasant sounds.
Tempered	Glass subject to a tempering process through elevated temperatures. Greater superficial elasticity and resistance than conventional glass.
Silk-Screened	Special paint is applied to glass using automated CNC machinery which ensures paint homogeneity and an excellent finish.
Curved	Produced by bending a flat glass sheet over a mold, using an automated heat process, which maintains the glass' physical properties.
Digital Print	Digital print glass offers architects structured and artistic design. Digital printing allows assuming any kind of appearance required by the client, offering versatility to projects.





## High Quality, Innovative Products

### Finished Products

Windows

Floating facades

Commercial display windows

Hurricane-proof windows

Automatic doors

Commercial display windows

Bathroom dividers

### Aluminum Products

Bars

Plates

Profiles

Rods

Tubes





## Global Customer Base; Hi-Spec Products for Premier Properties

- 300+ customers in North, Central and South America
- No customer accounts for greater than 10% of revenues
- 80-85% of glass and aluminum sales to architectural market; 15-20% to industrial
- Sell architectural products primarily through window contractors
- Products used in premier projects across the Americas, particularly the U.S. and Colombia



## Record of Success; Robust Growth Projected

### Strategy for Continued Growth

- Post-transaction balance sheet significantly expands bonding capacity by at least \$100mm in the US (currently \$60 mm), allowing participation in larger projects
- Increase market share in U.S. and South America
- Penetrate European and Asian markets, leveraging labor and transportation advantages
- Establish and maintain alliances
- Continued investments in product innovation and state-of-the-art manufacturing technology
  - “Thermal Break” system
  - ES powdered paint line



## High Barriers to Entry

- Vertical integration
- Strict regulation and product standardization requirements, notably in hurricane-prone markets in the U.S., Latin America, and Caribbean
- Demand for quality: safety, comfort, environmental control
- Only PPG certified glass fabricator in South America
- Product breadth

### Industry Certifications



**IGCC**

Insulating Glass Certification Council

*Credibility in Industry Certification through  
Active Public Participation*



The Safety Glazing Certification Council

*Industry Certification that Puts Safety First*



**PPG Industries**



300 SW Jackson St., Suite 1500  
Tampa, FL 33602-1200  
Phone: (760) 271-0200  
Fax: (760) 271-0166





## High Barriers to Entry: Strategic Location

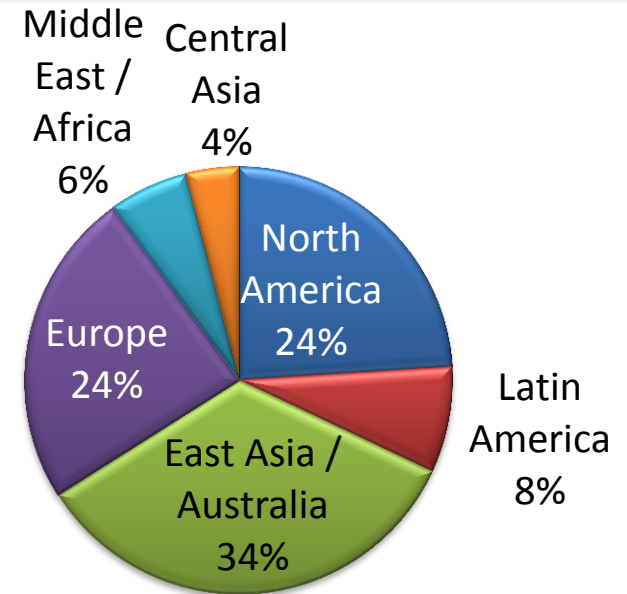
- \$29 mm in capital investments (2012)
- Best practices in sustainability and environmental responsibility
  - Recycle ~ 30% of manufacturing-related residues
  - Self-supplied power generation
- Location favors:
  - Exports to the Americas, the Caribbean, and the Pacific
  - Imports of raw materials



## Attractive Market Dynamics

- Global construction industry expected to grow from \$7.2 trillion currently to over \$10 trillion by 2020 (13% of global GDP to 15%)<sup>(1)</sup>
- Latin America: \$550 billion
  - Growing annually at 6% with good long-term prospects<sup>(2)</sup>
- U.S.: \$915 billion<sup>(3)</sup>
  - \$340 billion residential<sup>(3)</sup>
  - \$300 billion commercial<sup>(3)</sup>
  - \$275 billion public<sup>(3)</sup>
  - \$21 billion U.S. window and door market, growing 9% annually to 2016<sup>(4)</sup>
  - U.S. housing start market at annualized 914,000 as of May 2013, projected to grow to 1,172,000 by year-end 2014<sup>(5)</sup>

## \$7.2 trillion Global Construction Market<sup>(2)</sup>



## Construction Market Growth by Region<sup>(2)</sup>

U.S.	6%
Latin America	6%
Developing Asia	6%
Middle East / Africa	5%
Central Asia	4%
Europe	(2%)
<b>Worldwide</b>	<b>4%</b>

(1) Global Construction 2020 by Global Construction Perspectives and Oxford Economics

(2) KHL Group, 2012

(3) U.S. Census Bureau, as of August 2013

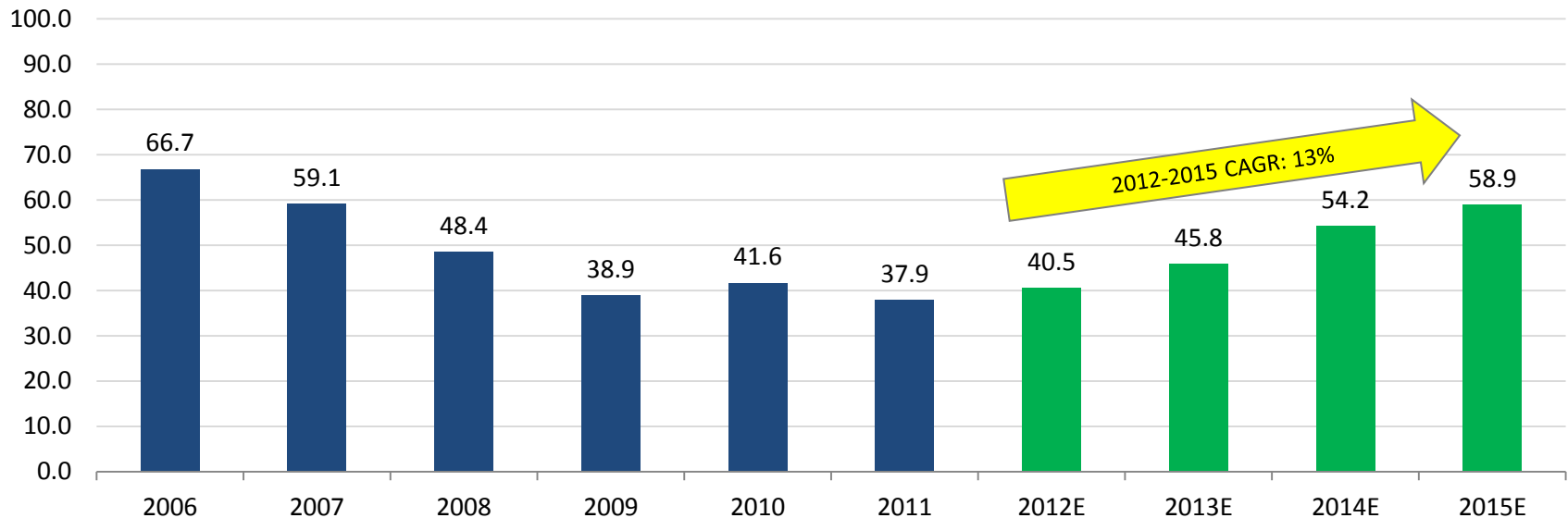
(4) The Freedonia Group Inc., 2012

(5) NAHB (National Association of Home Builders)

## Attractive Market Dynamics

***U.S. demand for windows is expected to grow significantly over the next several years...***

**U.S. Window Demand by Shipments (mm units)<sup>(1)</sup>**



(1) Ducker Worldwide / Bank of America as of 1/10/2013




## Strong & Experienced Management Team

Tecnoglass & ES management will remain in place

Name	Position	Age	Biography Notes
<b><i>José M. Daes</i></b>	Chief Executive Officer and Director	53	<ul style="list-style-type: none"><li>• Founder and CEO of ES since 1990</li><li>• Over 30 years experience starting and operating various businesses in Colombia and the U.S</li></ul>
<b><i>Christian T. Daes</i></b>	Chief Operating Officer and Director	49	<ul style="list-style-type: none"><li>• Founder and CEO of Tecnoglass since 1995</li><li>• Responsible for all aspects of operations, marketing, sales and overall expansion</li></ul>
<b><i>Joaquín F. Fernández</i></b>	Chief Financial Officer and Director	53	<ul style="list-style-type: none"><li>• CFO of Tecnoglass and ES since 2007</li><li>• Director of ES since 2002</li></ul>



## Business Comparison

Competitor	LTM Revenue	HQ	Commercial	Residential	Project Size	Glass	Alum	Hurricane Proof	Geographic Reach	Customers	LTM EBITDA Margin
Apogee (APOG) 	\$728mm	Minnesota, US	✓	-	Mid / Large	✓	-	✓	U.S. & Brazil	Contractors & Distributors	8.2%
PGT (PGTI) 	\$222mm	Florida, US	-	✓	Small / Mid	✓	-	✓	Southeast U.S.	Contractors & Distributors	15.8%
Tecnoglass 	\$187mm	Barranquilla, Colombia	✓	✓	Mid / Large	✓	✓	✓	U.S. & Latin America	Contractors & Distributors	16.5%

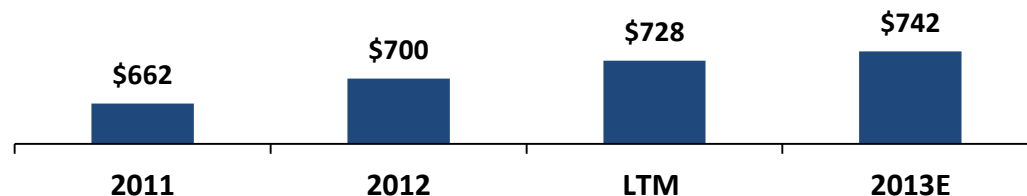
Note: APOG LTM as of 8/31/13 ; PGTI LTM as of 9/30/13; TG LTM as of 6/30/13

## Comparison to Public Comparables

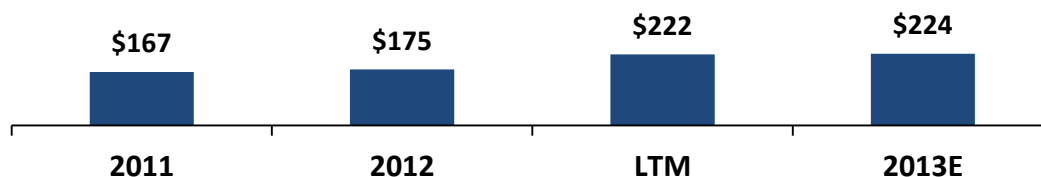
### Revenue Growth (USD mms)



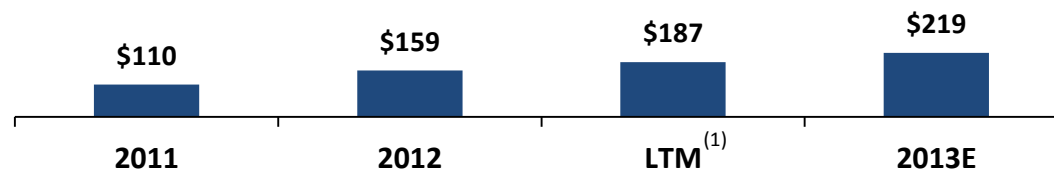
**2011-2013E CAGR = 5.9%**



**2011-2013E CAGR = 15.8%**



**2011-2013E CAGR = 40.9%**



(1) Unaudited

Sources: Company Filings;  
consensus estimates from  
CapitalIQ

Note: APOG data for calendar year (fiscal year ended February of following year) and LTM as of 8/31/13 ; PGTI LTM as of 9/30/13; TG LTM as of 6/30/13

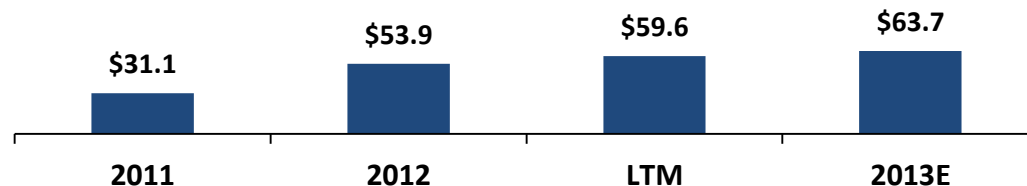


C.I. ENERGIA SOLAR  
ESWINDOWS

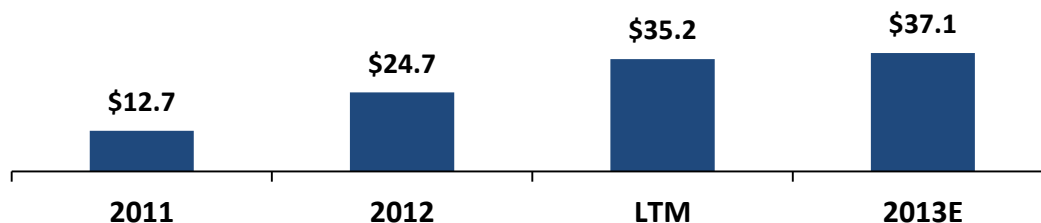
## Comparison to Public Comparables

### Adj. EBITDA Growth (USD mms)

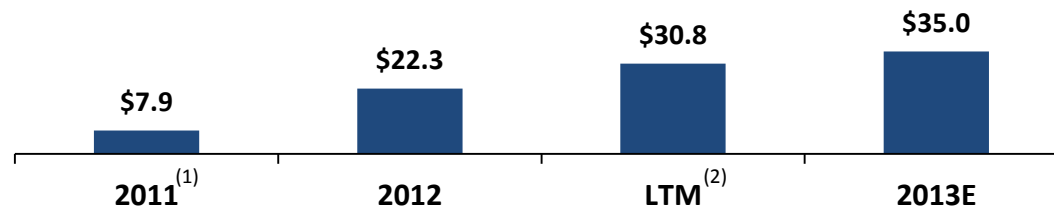
**2011-2013E CAGR = 43.1%**



**2011-2013E CAGR = 70.8%**



**2011-2013E CAGR = 110.3%**



(1) Excludes \$2.8 million one-time effect of Colombian security tax

(2) Unaudited

## Prior SPAC Merger Success Stories



**boulder**  
BRANDS



KENNEDY WILSON

EVERYWARE Jamba Juice



**BOISE**

WESTERN LIBERTY BANCORP

### Spotlight on two notable recent transactions:

#### Tile Shop Holdings / JWC Acquisition Corp.

- Specialty retailer of tiles and related products
- Strong historical and projected growth
- Vertically integrated supply chain
- \$456 million enterprise value; transaction closed in August 2012
- Follow-on offering completed in December 2012



#### EveryWare Global / ROI Acquisition Corp.

- Leading global wholesaler of tabletop and food preparation products
- #1 or #2 share in key categories in consumer and foodservice markets
- Highly diversified customer base
- \$420 million enterprise value; transaction closed in May 2013
- Follow-on offering completed in September 2013

